

### Down

- ◆ 1. Prudent person rule
- ◆ 2. Costs that can be identified specifically with a particular final cost objective and can be directly assigned to activities with a high degree of accuracy
- ◆ 3. Non-salary benefits provided to an employee at a cost to the employer
- ◆ 5. Necessary to the overall operation of the agreement
- ◆ 6. Metric used to express the amount of time devoted to a project
- ◆ 7. Costs that are incurred for common or joint objectives and therefore cannot be readily identified with a particular project
- ◆ 10. Expenses for transportation, lodging, and subsistence related to project personnel

### Across

- ◆ 4. Negotiated indirect cost rate agreements
- ◆ 8. Salaries and wages
- ◆ 9. Tangible personnel property having a useful life of more than one year
- ◆ 11. Proportion of time spent on an activity, expressed as a percentage of total time
- ◆ 12. Conform to cost principles & program terms/conditions

# Budgets, Budgets, Budgets, etc.

## Part II

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The Fundamentals of Sponsored Project Administration at CSU



Colorado State University

# Presenting:

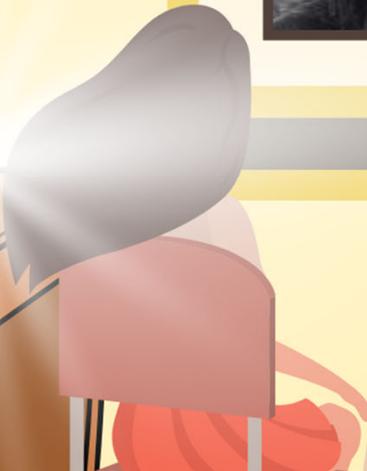


Julie Harvey, Subcontract  
Administrator, OSP

&



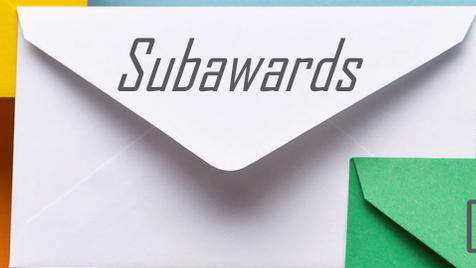
Liza Hunn, Director of  
Preaward Research Support  
Operations  
WSCOE





# Sponsored Project Lifecycle

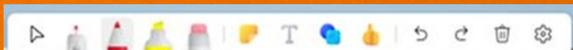




## Stamp it!

 Star where you feel confident

 Question mark where you need more info





## Other Budgeting Considerations

# DHHS Salary Cap

- Congressionally mandated salary limit on grants, contracts, and cooperative agreements applying to DHHS agencies (NIH, CDC, FDA, etc.)
- Cap set according to the Executive Level pay scale and changes yearly



# NIH Salary Cap

IBS = Institutional Base Salary

Salary	IBS- 12 mo \$225,000	NIH Salary Cap (eff. 1/1/24) \$221,900	Over the Cap \$3,100
Effort	10 %	10%	
Request	\$22,500	\$22,190	\$310
Benefits (28%)	\$6,300	\$6,213	\$87
Indirect (54%)	\$15,552	\$15,338	\$214
Total	\$31,852	\$43,741	\$611

# NIH Salary Cap KRPD Best Practices

**Budget**

## Budgets

The following budgets are linked to this proposal.

Name	Version
v1	1
NRCS-NIH Salary Cap	2

# Tuition, Differential Tuition & Mandatory Student Fees

- Per credit cost that all graduate students are charged
- Rates established each Academic Year (AY) (August – May)
- CSU practice is to charge resident tuition and mandatory fees to sponsored projects
- Verify tuition (and differential tuition) per unit
- Tuition charges should follow the effort
- KR PD budgeting tool includes 8% tuition inflation
- Tuition and Fees are exempt from indirect costs



# Modular Budgets

- For requests up to \$250K direct costs/year, request funds in \$25K increments
- No detailed budget justification is required
- Personnel, Consortium, & Additional Narrative justifications only

	YEAR 1	YEAR 2	YEAR 3
# MODULES REQUESTED	4	3	3
TOTAL DIRECT COSTS	\$100,000	\$75,000	\$75,000

# PHS 398 Modular Budget

OMB Number: 0925-0001  
Expiration Date: 01/31/2026

Budget Period: 1			
Start Date:	<input type="text" value="07/01/2024"/>	End Date:	<input type="text" value="06/30/2025"/>
<b>A. Direct Costs</b>			Funds Requested (\$)
Direct Cost less Consortium Indirect (F&A)			150,000.00
Consortium Indirect (F&A)			2,906.00
Total Direct Costs			152,906.00
<b>B. Indirect (F&amp;A) Costs</b>			
Indirect (F&A) Type	Indirect (F&A) Rate (%)	Indirect (F&A) Base (\$)	Funds Requested (\$)
Modified Total Direct Costs	54.00	109,558.00	59,161.00
Cognizant Agency (Agency Name, POC Name and Phone Number)		Agency Name: DHHS; POC Name: Olulola Oluborode; POC Phone Number: (214) 767-3,261	
Indirect (F&A) Rate Agreement Date	<input type="text" value="06/16/2023"/>	Total Indirect (F&A) Costs	59,161.00
<b>C. Total Direct and Indirect (F&amp;A) Costs (A + B)</b>			Funds Requested (\$)
			212,067.00

# Multi-Year Budget Considerations



- Include standard inflation factors as allowed by the sponsor



- Budget for publication/dissemination charges in later years



- Budget for large, anticipated increases such as salary adjustments due to promotion or tenure



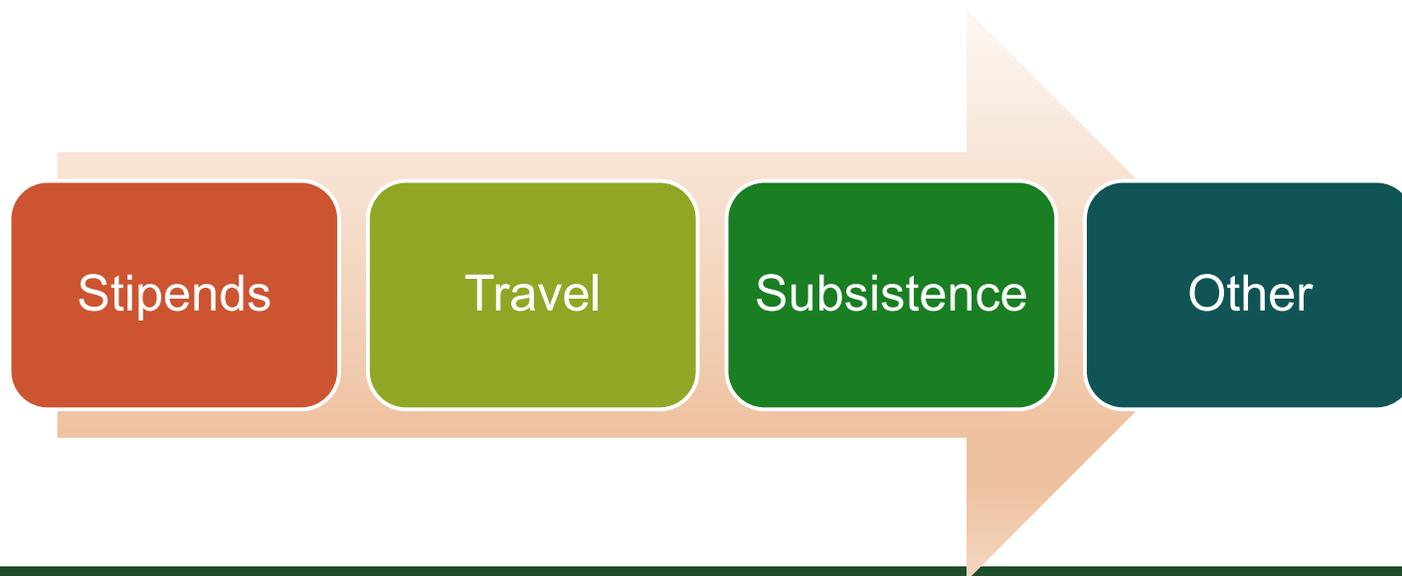
- Consider needs and timing and if carryforward is allowed

# Participant Support Costs



# Participant Support Costs

Direct costs for items such as stipends or subsistence allowances, travel allowances, and registration fees paid to or on behalf of **participants or trainees** (but not employees) in connection with conferences or training projects (2 CFR § 200.1).



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# Is it Participant Support?

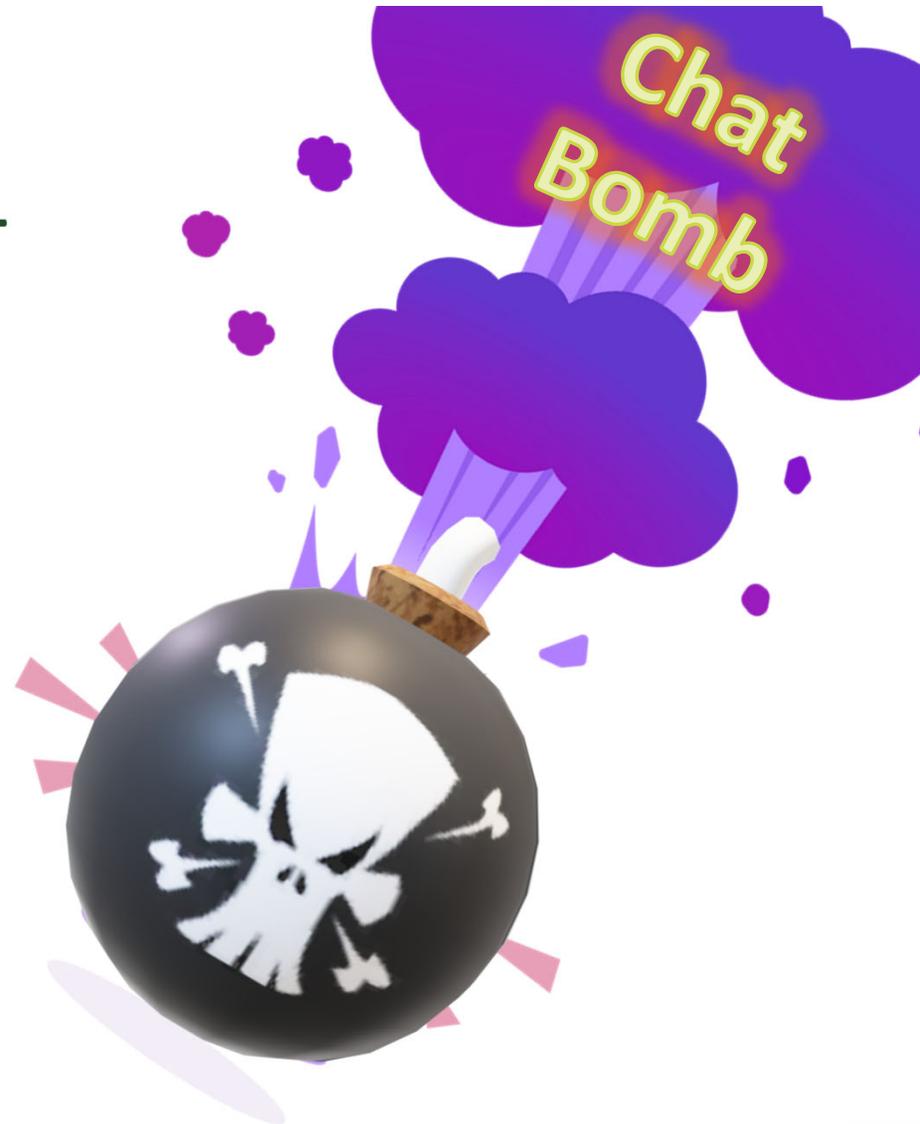
Sylvia is a student employed on campus in the bookstore. She is also contacted about being a participant on an Environmental Sciences conference related to NSF grant.

**Can she be paid as a participant?**



# Not Participant Support – Let's Chat!

- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_





# Best Practices: Participant Support



# Subawards/Subcontracts

Agreements by which some scientific or programmatic aspects of an award are contracted out to another organization or institution



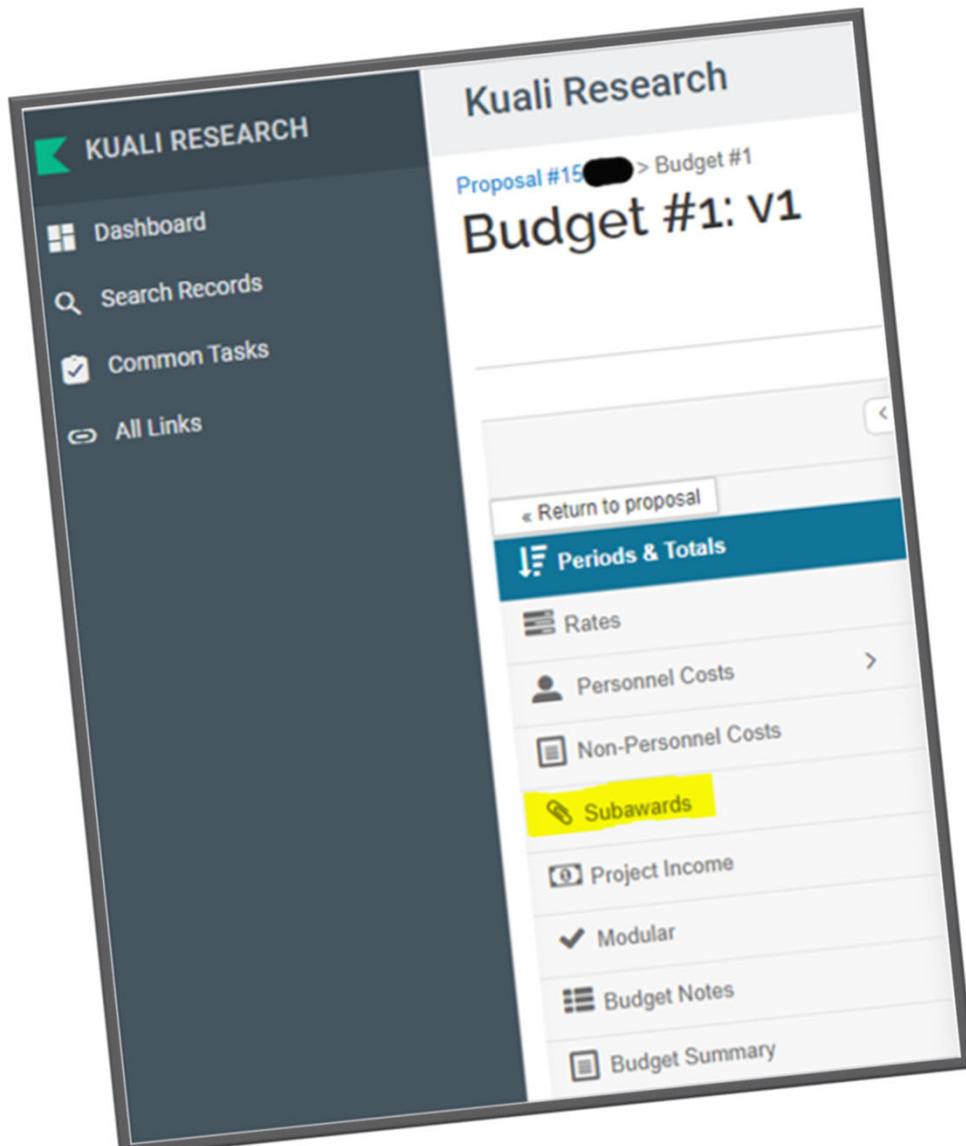
# Subrecipient or Contractor/Vendor?

## Sub-recipient

- Performance measured in relation to whether **objectives were met**
- Has programmatic **decision-making**
- Performs substantive programmatic work
- May have **PIs, Co-PIs**
- May **publish on results**
- May have to provide cost sharing
- May be involved in design of project

## Contractor/ Vendor

- Obtains **goods** or provides **services** which generally create a **procurement** relationship
- Usually provides goods or services within normal business operations
- Generally, operates in a competitive environment
- Generally, does not participate in the design of the project
- Provides tools essential to services



## Calculating IDC on Subawards

You want to propose a subaward to UNC for \$35,000. The CSU applicable rate is 54% MTDC.

*Show me how to calculate how much related indirect costs...*

$$\$25000 * .54 = \$13,500$$

# Required At proposal for Subs



- Detailed Budget
- Detailed Budget Justification
- Statement of Work
  - Milestones
  - Objectives
  - Products, Deliverables
- Sub Commit Form
  - FDP template
  - CSU template

# QUICK LINKS



**KUALI  
RESEARCH**



**SUBAWARD  
INFORMATION**



**EFFORT  
REPORTING**

<https://www.research.colostate.edu/osp/>

[https://thefdp-archive.org/pages/search\\_institution.cfm](https://thefdp-archive.org/pages/search_institution.cfm)



**FEDERAL DEMONSTRATION PARTNERSHIP**  
Redefining the Government & University Research Partnership

**Search Criteria**

Enter data in any or all of the criteria fields below and click on the "Search" button. You can use partial information in the fields. For example, you can enter "Florida" in the organization field and the system will return all records where the word "Florida" is in the name of the organization.

Organization Name:

Organization Type:

Phase VII Status:

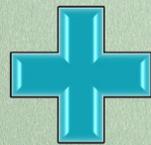
Geographic Region:

MSI:

ERI:



Checking in



Cost Share



MANDATORY



MATCHING  
REQUIREMENT



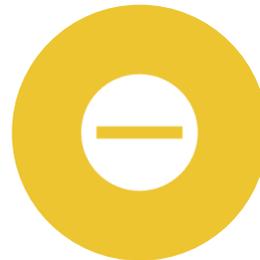
VOLUNTARY  
COMMITTED



1% MINIMUM  
EFFORT



VOLUNTARY  
UNCOMMITTED



# Types of Cost Share

# Voluntary Cost Share Highlights

- ✓ **Discouraged** at CSU
- ✓ Should not impact peer review
- ✓ If it's quantified in a proposal, it becomes committed cost share at award

# Cost Sharing 101

*Check out the [Kuali Quick Guide on Cost-share Budgeting](#)*

- Unallowable is unallowable
  - e.g., salary over cap is **not** cost share but needs tracking
- F&A can often be calculated on cost-share amount
- **Unrecovered** indirect costs may be able to be used to meet a cost share obligation given sponsor approval

# Let's calculate Cost Share:

## Sponsor Cost Request vs. Total Project Costs

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Sponsor Request \$200,000

Cost Share 20% of **sponsor costs requested (SCR)**

- How much is cost share?

SCR (\$) x Cost Share % rate = Cost Share (\$)

$$\mathbf{\$200,000 \times 20\% = \$40,000}$$

- How much is total project costs?

SCR (\$) + Cost Share \$ = TPC (\$)

$$\mathbf{\$200,000 + \$40,000 = \$240,000}$$

Sponsor Request \$200,000

Cost Share 20% of **total project costs (TPC)**

- How much is total project costs?

SCR (\$) / Sponsor Share % rate = TPC (\$)

$$\mathbf{\$200,000 / 80\% = \$250,000}$$

- How much is cost share?

TPC (\$) - Sponsor Costs (\$) = Cost Share (\$)

$$\mathbf{\$250,000 - \$200,000 = \$50,000}$$

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# 1% Minimum Cost Share

## CSU Policy

All Key Personnel, typically Principal Investigators, Co-Investigators, and other individuals who contribute to the scientific development or execution of a project in a substantive way, must commit no less than 1% effort to the project during the period of performance.



If no effort for PI, CO-PI, or Key Personnel is charged to the project or used to meet a mandatory cost share, 1% effort must be captured in Kuali and in the effort reporting system



# Budget Justifications



# Good - Budget Justifications

1. Explain the necessity and the benefit of each item requested in the budget for the proposed work



# Good - Budget Justifications

2. Explain the basis for all proposed costs



# Good - Budget Justifications

3. Follow agency  
guidelines





# Activity



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## Justification #1

**Prof. Ram, PI**, (1.0 person-months (PM)/year), is a faculty member in the Department of Science. She will be responsible for the overall management of the research project. Prof. Ram recently won an award for best teaching professor in their department in the spring of 2023 and is the co-chair of the DEIJA committee at the IMBC professional society.

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## Justification #2

**Prof. Ram, PI**, (1.0 person-months (PM)/year), is a faculty member in the Department of Science. She will be responsible for the overall management of the research project and will be the primary mentor of the graduate research assistant and the postdoc. She will also provide overall scientific leadership based on her extensive experience in data analytics. Furthermore, she will guide the development of CAM.edu and the implementation of new code into CAM, develop new teaching material, teach at the RANGE workshops and training events as proposed, and will be an active member of the executive committee of RANGE.

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Proposal and Budget Development-Getting it Together	Principal Investigator	Unit/Department	College	OSP	Research Acceleration	Other Resources
Create internal proposal record for review & approvals (KR PD)	Primary*	Assistance*				*Department support varies
Develop technical narrative, biographical information, institutional resources, etc.	Primary	Assistance				
Identify subawardees/collaborators	Primary					
For proposals with subrecipients, collect subrecipient documents (SOW, budget, budget justification, commitment form)	Primary	Assistance				
Initial review of sub commitment form for completion including DUNS#, SAM.gov expiration, IACUC or IRB, IDC rate agreement	Assistance	Primary				
For proposals with high-risk subrecipients (foreign entities or small businesses), develop fixed price/deliverable-based budget & SOW	Primary	Assistance				
Ensure required time & effort available by key personnel, if awarded	Primary	Assistance				
Draft budget	Assistance*	Primary*				*PI may have responsibility in some departments
Obtain cost share approval (ICF-Institutional Commitment Form) from appropriate sources	Assistance*	Primary*				*OVPR to approve
Obtain approval for F&A (indirect) cost waiver/reduction	Primary*	Assistance*				*OVPR to approve
Review budget		Primary	Assistance	Assistance		
Complete proposal (portal, forms) as indicated in guidelines	Primary*	Assistance*				*Department support varies

# Proposal Development Roles & Responsibilities



## Pre-Award Activities with Outgoing Subawards

Proposal and Budget Development- Getting it Together	Principal Investigator	Unit/Department	College	OSP	Other Resources
Identify subawardees/collaborators	Primary				
For proposals with subrecipients, collect subrecipient documents (SOW, budget, budget justification, commitment form)	Primary	Assistance			
Initial review of sub commitment form for completion including UEI#, SAM.gov expiration, IACUC or IRB, IDC rate agreement	Assistance	Primary			
For proposals with high-risk subrecipients (foreign entities or small businesses), develop fixed price/deliverable-based budget & SOW	Primary	Assistance			
Proposal Review & Approval- Getting it Checked Out	Principal Investigator	Unit/Department	College	OSP	Other Resources
Review subrecipient's materials and check for their institutional approval(s)		Primary		Assistance	

## Post Award Activities with Outgoing Subawards

Subcontracting- Getting Others Going	Principal Investigator	Unit/Department	College	OSP	Other Resources
Submit PI Request to Issue form to OSP support team	Primary	Assistance			
Submit Authorization to Issue to Subaward Administrator with required paperwork				Primary	
Draft Subaward Agreement and email to subrecipient				Primary	
Negotiate terms with subrecipient				Primary	
Process partially executed agreement for final signature and return to subrecipient, PI and department.				Primary	
Email department for requisition number to issue a purchase order				Primary	
Create requisition in KFS		Primary			
Approve requisition request and create purchase order				Primary	
Receive, review and email Subcontractor's Invoice to PI and department for review and approval				Primary	
Review subrecipient invoice and email PI signed approval/rejection to OSP Subaward Invoicing Team	Primary	Assistance			
Communicate invoice issues with subrecipient and work to	Assistance	Assistance		Primary	

# Subaward Roles & Responsibilities



# Other reminders





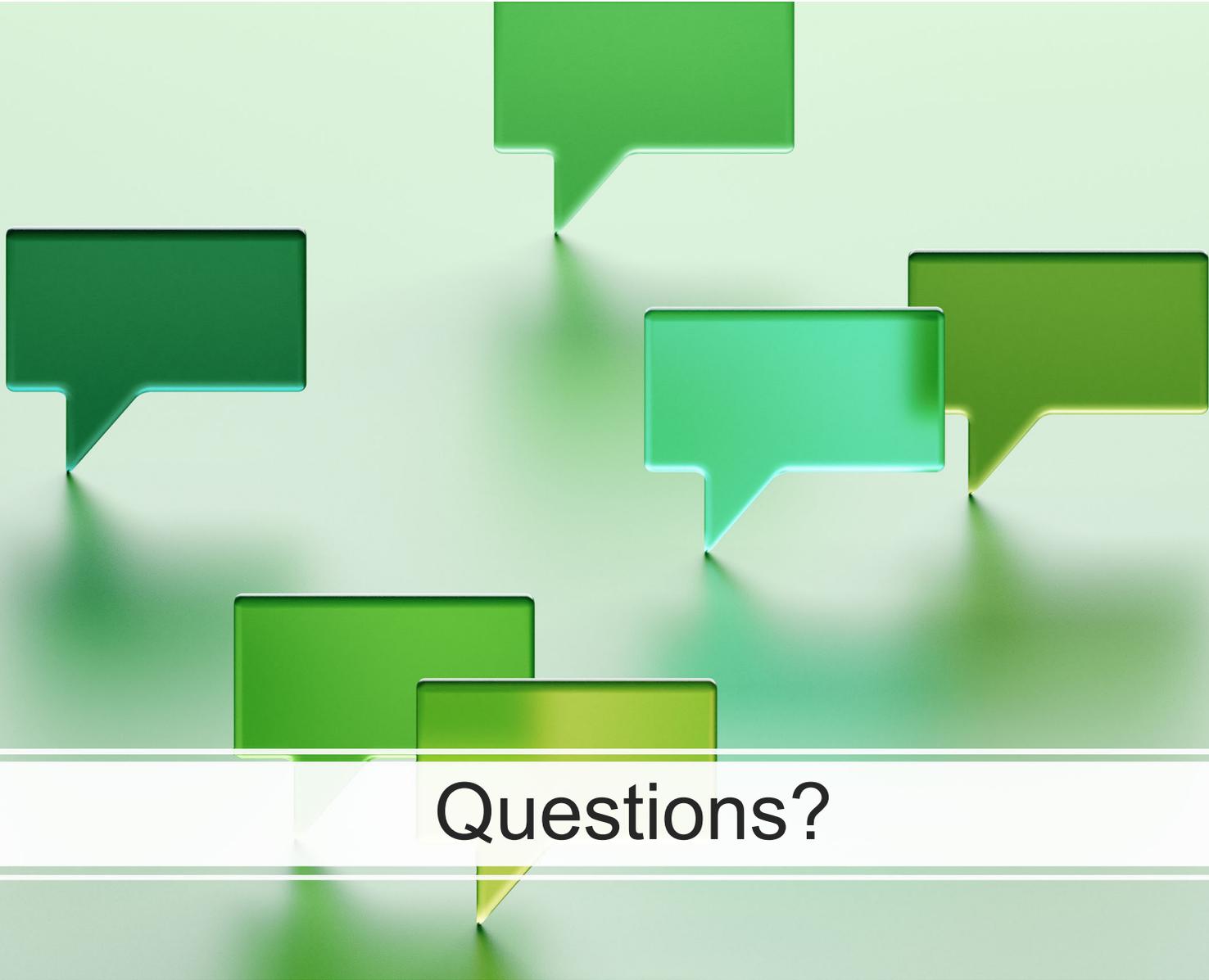
# Office Hours

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Join us on Fridays in February for Office Hours:

- Friday, February 9th; 10:00 - 11:00 am
- Friday, February 16th; 10:00 - 11:00 am
- Friday, February 23rd; 10:00 - 11:00 am





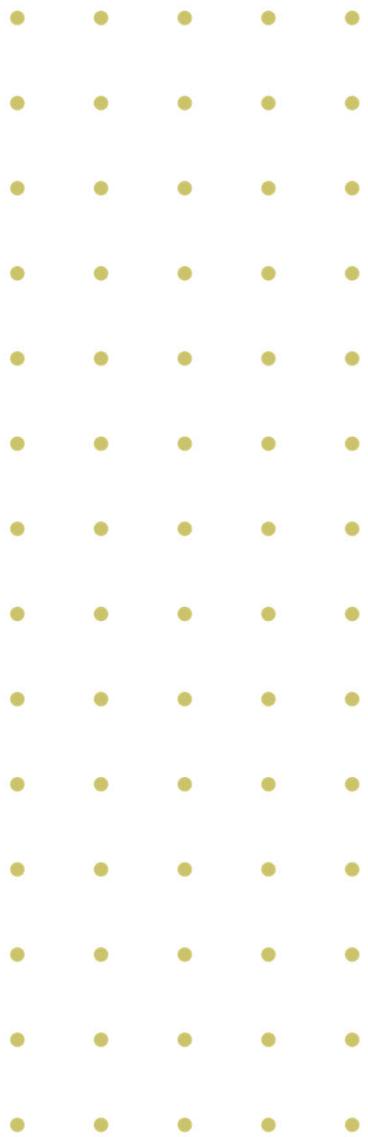
Questions?

Thank you



Colorado State University





# Resources

OSP Website

<https://www.research.colostate.edu/osp/>

Crafting Fully Compliant Budgets

<https://www.research.colostate.edu/osp/training/>

Cost Sharing 101

<https://www.research.colostate.edu/osp/training/>

Kuali research Quick Guides

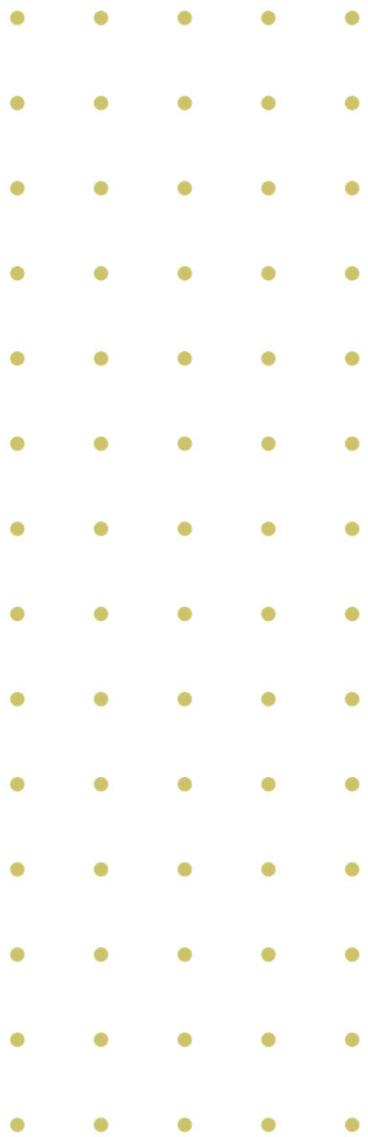
<https://www.research.colostate.edu/osp/kr/>

CSU Cost Sharing Policy

<http://policylibrary.colostate.edu/policy.aspx?id=448>

CSU Financial Rules & Procedures

[http://busfin.colostate.edu/Resources/Fin\\_Rules\\_Procs.aspx](http://busfin.colostate.edu/Resources/Fin_Rules_Procs.aspx)



# Resources

Federal Demonstration Partnership (FDP)

<http://thefdp.org/default/>

Subaward Information

<https://www.research.colostate.edu/osp/subaward/>

OSP Guidance

<https://www.research.colostate.edu/osp/guidance/>

OSP Forms

<https://www.research.colostate.edu/osp/forms/>

Person Months Conversion Chart

[https://blink.ucsd.edu/files/ocga/forms/Effort%20Percent Person-%20Months%20Conversion%20Tables.pdf](https://blink.ucsd.edu/files/ocga/forms/Effort%20Percent%20Person-%20Months%20Conversion%20Tables.pdf)